



■ ■ RICHARDS CARDINAL
■ TÜTZER
■ ■ ZABALA ZAEFFERER

WE ARE A
TALENTED TEAM
OF MORE THAN
80 LAWYERS
AND PARALEGALS,
SPECIALIZED IN
MOST AREAS
OF LAW.



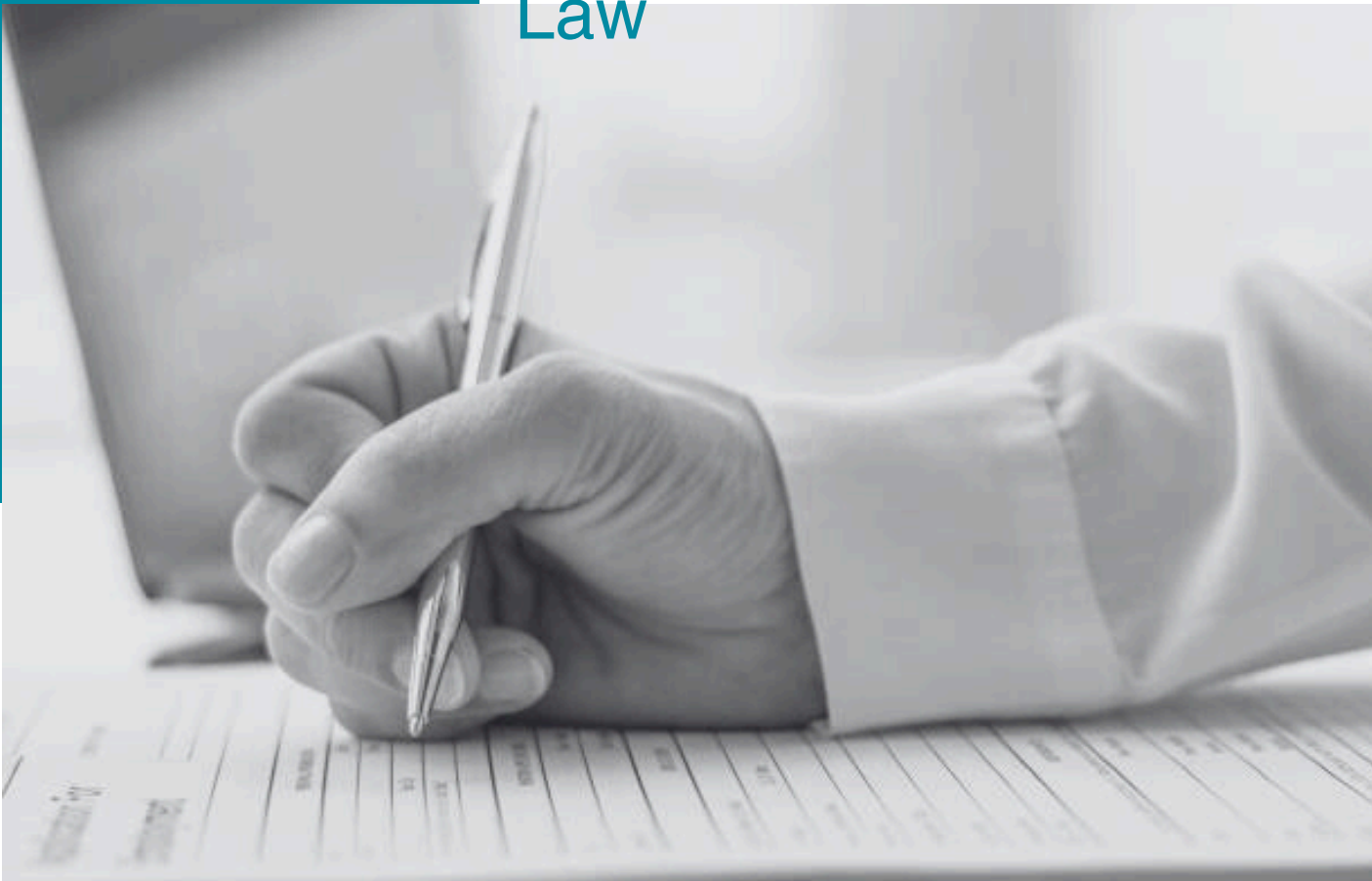
We are resourceful, dynamic,
reliable and client-oriented.





ADMINISTRATIVE & PUBLIC LAW

Administrative & Public Law



This is our team of lawyers specialized in administrative law, regulatory and public law matters.

They are at the forefront of regulations and keep our clients (local and international) up to date on the changes in the regulatory requirements applicable to their business units. They are experts in those markets that entail the knowledge of large quantities and ever accelerating national and local regulations.

They collaborate in the design of safe, cost-effective and creative structures for those businesses that involve regulated markets (communications, automotive, pharmaceutical, transport, food, agribusiness, technology, energy and waste management industries, among many others).

They assist in dealing with trade restrictions, such as price control, imposition of supplies by local companies and other duties in connection with mandatory supplies.



Their advice is focused not only on the present but also (and especially) on the future. They do not limit themselves to the short term or to the specific questions they receive from our clients, but also pay attention to the long term effects that the suggested action plans may entail. In a volatile economy like ours, their focus is to facilitate and ease their clients' activities.

Their input is essential to avoid sanctions from public bodies and agencies at all levels. Accurately, they detect opportunities and contingencies within the applicable regulations and bring their years of experience on each agency's interpretation of the regulatory frameworks in force to prevent potential regulatory non-compliance and monetary or other sanctions.

They closely follow-up all administrative procedures entrusted to them for the development of their clients' activities, and they react immediately in case of contingencies. They stand out for the depth of their analysis and the speed of their responses.

Our team provides very thorough and detailed advice regarding public and private bids. During bidding processes, they not only review in depth the requirements to be met, but also provide support to detect flaws in competitors' bids. They have assisted in public contracts of all types: supplies, public works, concessions in connection with infrastructure, public funding and public services. This assistance also extends to the termination of long-term contractual relationships with the public sector.



This team prioritizes the amicable resolution of conflicts, but when this is not possible, they do not hesitate to accompany the judicialization of the dispute. Precautionary measures, injunctions, nullity actions, declaratory actions, class actions: this team is not intimidated by any kind of judicial protection of their clients.

They also assist with the design and implementation of business structures pursuant to regimes of promotion of industrial activities together with fiscal deferrals and/or exemption plans brought by national, local or municipal tax agencies. If you have doubts about whether a certain public aid is applicable to your activities, do not hesitate to ask them because they will surely be aware of its implications and particularities.

As if that were not enough, this team provides legal advice on environmental law, urban planning, public and private property of the State and port matters. Their specific experience comprises a diversity of topics that many other teams would envy. How to register food products that do not yet exist in Argentina, lifting the closure of a plant that has suffered an industrial accident and negotiating the redetermination of the price of millions-dollar contract are some of the issues they analyze in a typical week. We can say without a hint of doubt that no team is more adaptable to change than this one.

As a consequence of the fact that we provide services in an increasingly regulated country, this team has grown outstandingly in recent years. We have accompanied this growth with a team of lawyers trained in the best universities, with postgraduate degrees and ongoing training.





TEAM

DAMIÁN H.
NAVARRO

PABLO F.
RICHARDS

MARÍA DEL
PILAR OLASO

VERÓNICA
VOLMAN

CELESTE
FERRER



OUR TEAM



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